



University of Wisconsin
CENTER FOR
COOPERATIVES

Research on the Economic Impacts of Cooperatives in the U.S.

National Association of Housing Cooperatives

Anne Reynolds
University of Wisconsin Center for Cooperatives
October 12, 2009
www.uwcc.wisc.edu



Project Partners

- Funding from US Department of Agriculture grant, National Cooperative Business Association, WI Department of Agriculture
- Additional support from many partners



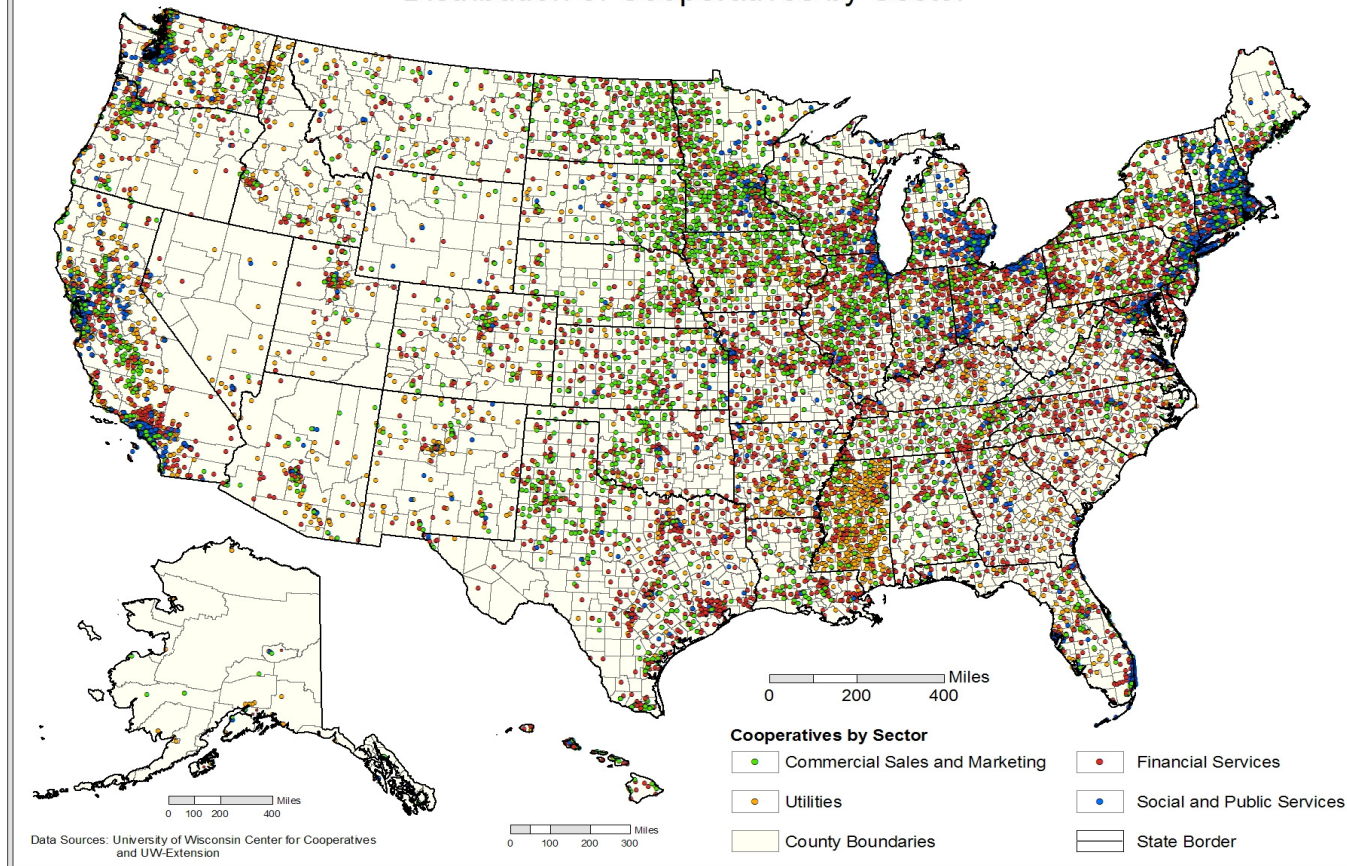
Why is this project important?

- Advocacy and learning
- Training new leaders
- Shared knowledge base among cooperatives of all types



University of Wisconsin
**CENTER FOR
COOPERATIVES**

Distribution of Cooperatives by Sector





Economic Impact of Cooperatives in the U.S.

Aggregate Impacts by Sector

Sector	Revenue	Income	Wages	Employment	Firms	Estab.
	(million dollars)			(jobs)		
Commercial Sales & Marketing	201,207	37,737	13,810	422,525	3,463	5,695
Social & Public Service	7,525	2,213	1,690	424,505	11,311	11,311
Financial Services	394,363	100,661	51,176	1,133,353	9,964	50,330
Utilities	49,808	13,392	8,292	162,873	4,546	5,657
Total	652,903	154,003	74,968	2,143,256	29,284	72,993



University of Wisconsin
CENTER FOR
COOPERATIVES

How to measure co-op economic activity

- Conduct a census of U.S. cooperatives
- Survey/gather key business indicators
- Impact analysis



Economic Impact analysis

- **Direct impact** - Revenue, wages, income and employment
- **Indirect impact** – A firm's cost of operations are revenue for other businesses
- **Induced impact** – A firm's profits, plus wages paid to employees, are spent by employees and owners, and are revenue for other businesses.



Census: What IS a cooperative?

- Who owns, controls and benefits?
- 85% of co-op activity have "co-op" tax/incorporation status



Housing in the REIC report

First, a little history:

- The first cooperative was built in 1876 in NYC
- By 1976, 2.2% of all housing was cooperatively owned
- By 1995, 137,000 cooperatively owned affordable units had been built in 29 states
- Growing popularity of owner occupied multi-family housing:
 - 2005: Condominiums were 5% of all housing
 - 2005: Cooperatives were <1%.



Challenges in finding the housing cooperatives

- There is no comprehensive national list
- Some lists are confidential
- Governmental lists are fragmented
- Housing cooperatives were difficult to reach through surveys (mail/phone)



What did we do?

- Talked to experts
- Received lists from some organizations
- Used the internet, made phone calls, sent out surveys. Return rate very low.



Cooperative Total Economic Impacts

	Revenue (\$M)	Income(\$M)	Wages (\$M)	Employment (no. of jobs)	Firms
Social and Public Services	7,523	2,213	1,690	424,505	11,311
Healthcare	5,212	1,248	1,019	403,586	305
Childcare	421	238	141	5,925	1,096
Housing	0	0	0	0	9,471
Transport	567	62	20	768	49
Education	1,323	665	510	14,226	390
Grand totals	652,902	154,002	74,969	2,143,236	29,288
(including Commercial Sales and Marketing, Financial Services, & Utilities)					



Measuring housing

- Unit estimates were available for some states, but the sources varied widely.
- Data on the number of cooperatives didn't always include the number of units.
- We ultimately gathered unit estimates from most of the states with high numbers of cooperatives.



Co-ops & unit estimates

State	Co-ops	Units
NY	6,679	510,000
CA	590	62,096
FL	456	79,346
MN	304	7,556
MI	234	17,004

State	Co-ops	Units
DC	184	15,000
IL	177	16,000
NH	89	5,000
CT	67	4,400
IN	48	6,000



States with smaller numbers of cooperatives

States with 20 – 50 housing cooperatives:

- Georgia
- Arizona
- Maryland
- New Jersey
- Ohio
- Texas
- Washington
- Wisconsin

*Note: we don't have estimates on number of units



Measuring the impact of housing cooperatives?

The economic development community has focused on measuring the impact of businesses, not housing.

We considered some options:

- Value of property taxes paid
 - Lack of uniformity of reported property values
- Social value of cooperatives
 - NYC research by Susan Saegert: better building quality, safety
 - Study by University of IL and Chicago Mutual Housing: People in cooperatives don't move as often.
 - Study of senior housing co-ops: residents reported better quality of life, health



Next steps for the study

- **Cooperative Business Survey**
 - Tracking individual performance over time
- **The census continues**
 - Using Census Bureau data for more comprehensive analysis
- **Foundation for other research**

YOUR IDEAS AND COMMENTS?



Thank you to the many groups and individuals who helped with the housing section of this study!

- National Cooperative Business Association
- National Association of Housing Cooperatives
- Herb Fisher
- Terry Lewis
- David Thompson
- Marc T. Smith
- Roger Wilcox
- Mary Ann Rothman
- And others....